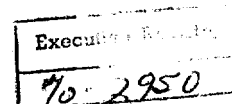


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DD/S 70-2319

5 JUN 1970

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Language Incentive Program

1. A short time ago you noted the issuance of [redacted] dated 1 March 1970 which provided a language incentive program for the DD/P based upon the award of QSI's for language achievement in certain specified hard to acquire languages. Your question was why there existed, through the DD/P action, a language incentive program for their purpose and not an Agency-wide program.

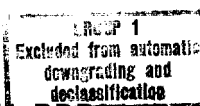
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2. Headquarters Regulation ³ [redacted] states that each Deputy Director will formulate within one year from March 1969 a Directorate policy to include among other things "use of language proficiency step increases as incentives for self-study of languages..." The Language Development Committee sought to establish an Agency regulation which would provide on a uniform basis step increases as incentives for language achievement. All Directorates with the exception of DD/I (Mr. Proctor) agreed with the draft regulation. Mr. Proctor wanted to expand the incentive aspects into an achievement of skills program covering a number of skills beyond that of language alone. Mr. Proctor's position was enough to forestall the completion of this regulation up to the present time, however, the regulation is still being formally coordinated and I will have to take up Mr. Proctor's objection and attempt to resolve the issue. My approach will simply be that incentives for language achievement are provided for and this regulation should go into effect and we can take up separately the other issue of an incentive program for the achievement of other type skills.

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3. The DD/P had made known to its people in conformity with the [] regulation that QSI's would be granted for language achievement. In view of the long delay in the proposed regulation, DD/P felt they could not wait and issued their own regulation so as to authorize language achievement awards already accomplished under this program or in the process of being accomplished.

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4. I will follow through on the coordination of this proposed regulation and if I reach an impasse in its final coordination I will bring the matter to you.

[]

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R. L. Bannerman
Deputy Director
for Support

Please do promptly.

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TRAINING**TRAINING****3. LANGUAGE DEVELOPMENT PROGRAM**

- a. **GENERAL.** The purpose of the Language Development Program is to develop skills in foreign languages required to discharge the mission and functions of the Agency. The program calls for determining requirements for foreign language competence, training and testing personnel, and maintaining necessary records.
- b. **DEFINITION.** For the purposes of this regulation professional positions and personnel are those so identified in the subcategory codes of the Occupational Handbook of Position Titles and Codes published by the Office of Personnel.
- c. **POLICY**
- (1) Each organizational unit which needs language-qualified personnel to carry out its mission will be called, for the purposes of this regulation, a Language Unit. Such a unit may be of any size or at any level of organization (section, branch, staff, base, station, or other). For each Language Unit will be recorded the languages needed, the number of requirements at each level of proficiency, and the minimum number of language-qualified personnel needed to satisfy all the requirements.
 - (2) A Language Unit's language requirements may be either specific or general. Specific language needs are those identified with particular positions, to be called Specific Language Positions. General language needs are those which can be satisfied as long as there is an adequate pool of language qualified personnel in the unit. Certain positions will be identified as General Language Positions. Not everyone assigned to a General Language Position must have language competence but among the personnel so assigned there must be enough language qualified personnel to give the unit a sufficient inventory of language skills to meet the requirements recorded in accordance with subparagraph c(1) above.
 - (3) By 1 January 1971, unless a waiver is granted in each case by the Deputy Director concerned:
 - (a) Any employee occupying a Specific Language Position must have a tested proficiency in the required language at the required level, and
 - (b) Any new assignee to a General Language Position must have a tested proficiency in a language and at a level which fills one of the unit's general language needs if any of those needs is unfilled.
 - (4) An employee's proficiency test score in a foreign language is considered valid for three years only, unless:
 - (a) The employee is stationed in a country where the language is the primary language,
 - (b) The employee uses the language regularly in his work, or
 - (c) The employee has previously been tested and has demonstrated a native level of proficiency in the language.
 - (5) All professional employees in headquarters on 1 January 1971, except those who are to retire within five years, must have valid test scores for the foreign languages in which they claim any degree of knowledge.
 - (6) All newly hired professional employees will be tested for language aptitude. When a new employee is determined to have knowledge of a foreign language, his proficiency will be tested.

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- (7) All professional PCS returnees from overseas [redacted] station who have any degree of knowledge of a foreign language will have their proficiency tested, subject to the provisions of subparagraph c(4) above.
- (8) Staff personnel assigned to headquarters or to [redacted] foreign field stations may acquire language proficiency through directed or voluntary study at internal or external facilities.
- (9) Language requirements are to be reviewed and updated by 1 December of each year.

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d. RESPONSIBILITIES

- (1) Each Deputy Director will:

- (a) Identify the Language Units of his directorate. For each such unit he will determine the languages needed, the necessary proficiency levels, the number of requirements at each level, and the minimum number of language-qualified personnel to satisfy the unit's language requirement, and identify positions in that unit according to the descriptions given in subparagraph c(2) above.
- (b) Insure that his directorate has an adequate number of employees with tested foreign language capability to satisfy the directorate's requirements.
- (c) Submit to the Language Development Committee by 1 January of each year a report of the number of employees for whom language requirements have been waived during the preceding year.
- (d) Subject to the provision of subparagraph c(4) above, refer professional PCS returnees from overseas [redacted] field stations to the Office of Training for scheduling of language proficiency tests.
- X (e) Formulate within one year after the issuance of this revised regulation a directorate policy for the development of language skills, considering, in addition to the specific operational needs of his directorate:
- (1) The language requirements for junior professional officers,
 - (2) Encouragement of a courtesy level proficiency in the language of the host country for professional and nonprofessional employees assigned overseas,
 - (3) Inclusion of evaluative comments on relevant language skills in fitness reports,
 - (4) Language aptitude and foreign language proficiency as factors in recruitment of new Agency employees, and in the determination of entrance grades,
 - (5) Use of Language Proficiency Step Increases as incentives for self-study of languages for which the directorate has a priority need, for superior achievement in sponsored study of such languages, and for development while assigned overseas of usable proficiency in any language through self-study and personal effort,
 - (6) Language competence as a factor in promotion.

- (2) The Director of Personnel will:

- (a) Record the language and proficiency level requirements of Language Units and record all language positions by type of designation.

(3) The

(c)

(d)

(e)

(f)

(4) The Director of Staff, Personnel Office

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(5) The Director of each directorate of Training

(a) Advise the

(b) Prepare program

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- (b) Provide summary statistical reports to the Deputy Directors and to the Language Development Committee, as required.
- (c) Refer all newly employed professional personnel who were not tested as applicants to the Office of Medical Services for scheduling of the Agency's language aptitude test.
- (d) Refer all professional employees who are entering on duty and who claim a knowledge of a foreign language to the Office of Training for scheduling of language proficiency tests.
- (3) The Director of Training will:
- (a) Define the levels of foreign language proficiency.
- (b) Provide or arrange for all foreign language training as required by the Deputy Directors.
- (c) Provide or arrange for all foreign language proficiency testing.
- (d) Record and report to the Deputy Director concerned and to the Office of Personnel the tested language proficiency of employees.
- (e) Certify individual employee language proficiency as required by the Deputy Director concerned.
- (f) When applicable, schedule professional employees entering on duty or returning PCS from overseas [redacted] field stations and such others as the directorates designate for language proficiency tests.
- (4) The Director of Medical Services, through his Assessment and Evaluation Staff, will administer, directly or in conjunction with the Office of Personnel, the Agency's language aptitude tests and report the scores to the Office of Personnel for filing in official personnel files.
- (5) The Language Development Committee, consisting of one representative of each Deputy Director, one from the Office of Personnel, and the Director of Training or his Deputy, with the representative of the Office of Training as the chairman, will:
- (a) Advise senior Agency officials on policies and procedures related to the Agency's foreign language program.
- (b) Prepare an annual progress report on the Agency's foreign language program for the Director of Central Intelligence.

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